

Prof Richard Mackay, AM BA (Hons), MBA, MAACAI, M.ICOMOS

Curriculum Vitae



Richard Mackay is ‘Director of Possibilities’ at Mackay Strategic, an ICOMOS World Heritage Advisor, Member of the Australian Heritage Council, Adjunct Professor at Deakin University, and a Reporter under the Australian Aboriginal and Torres Strait Islander Heritage Protection Act. Richard has worked in heritage management for more than 40 years, and co-founded GML Heritage Pty Ltd.

Richard was formerly a Commissioner of the NSW Independent Planning Commission, Adjunct Professor at La Trobe University, member of the National Executive Committee of Australia ICOMOS and Convenor of the ICOMOS global General Assembly hosted in Sydney in 2023. He is also a former Chair of the Australian World Heritage Advisory Committee and the Greater Blue Mountains World Heritage Area Advisory Committee. He was responsible for the ‘Heritage’ theme of the 2016 and 2011 Commonwealth State of the Environment reports. Richard has served as a member of Australia ICOMOS *Burra Charter* Working Party, a Non-executive Director of the NSW National Trust, a Member of the Heritage Council of NSW and as the inaugural Chair of the NSW State Heritage Register Committee.

Richard has extensive skills in facilitation and strategic direction of heritage projects and place management throughout Australia and in Asia. He has worked successfully for government and non-government agencies and corporations, devising innovative but practical solutions to complex cultural heritage challenges at places ranging from Angkor, Cambodia to Sydney’s Luna Park. He has pioneered public archaeology and community participation programs, fostered cultural tourism and sustainable livelihoods, advised senior levels of government, provided expert testimony in multiple jurisdictions and published widely on archaeology, conservation and heritage management.

Richard was the inaugural winner of the Australian Heritage Council ‘Sharon Sullivan Award’ for his contribution to Australia’s national heritage. In 2003 he was made a Member in the General Division of the Order of Australia, for services to archaeology and cultural heritage, and in 2023 was appointed an Honorary Member of ICOMOS.

Career

Director of Possibilities, Mackay Strategic Pty Ltd 2015–

Member, Australian Heritage Council 2024–

Commissioner, NSW Independent Planning Commission 2017–2023.

Aboriginal Torres Strait Islander Heritage Protection Act 1984, Reporter 2021–2025.

Partner, GML Heritage, (and its predecessors Godden Mackay Logan, Godden Mackay and Don Godden & Associates), 1989–2015; Managing Partner /Director 1990–2008.

Research Scholar, Getty Conservation Institute, 2008–2009.

National Trust of Australia (NSW) Research Officer, Archaeologist, 1982–1988.

Awards

Honorary Member, ICOMOS, 2023.

Honorary Life Member, Australian Association of Consulting Archaeologists Inc, 2020.

Australian Heritage Council, Sharon Sullivan Award, 2013.

Member of the Order of Australia, 2003.

National Trust of Australia (NSW) Voluntary Service Medallion, 1997.

Professional Affiliations

Australia ICOMOS, Honorary Member

Australian Committee of the International Union for Conservation of Nature, Associate.

Australian Association of Consulting Archaeologists.

Australasian Society for Historical Archaeology.

Royal Australian Historical Society.

National Trust of Australia (NSW) Life Member.

Honorary Positions

Adjunct Professor Deakin University 2021–

Australia ICOMOS National Executive Committee 2016–20, 2021–23.

Convenor 2023 ICOMOS General Assembly 2016–23.

Adjunct Professor La Trobe University 1998–2019.

Australian World Heritage Advisory Committee, 2009–14, Chair 2011–14.

Greater Blue Mountains World Heritage Area Advisory Committee 2006–2011, Chair 2011–15.

Port Arthur Conservation Advisory Committee 2015–

State of the Environment 2016—Heritage Theme Author, State of the Environment 2011 Committee—Heritage Chapter Author.

Heritage Council of New South Wales 1999–2001, Alternate 1996–1998.

National Trust of Australia (NSW), Non-Executive Director, 1991–1996.

Archaeological Advisory Panel of NSW Heritage Council, Chair 1989–1993, 1997–2000.

State Heritage Register Committee of NSW Heritage Council, Chair 1997–2001.

Cemeteries Committee, National Trust of Australia (NSW), Chair 1988–1994.

Jenolan Caves Reserve Trust 1992–2004; Deputy Chair 1996–2000; Chair 2001–2004.

Crown Reserves Advisory Committee 1994–1997.

Gore Hill Memorial Cemetery Trust, 1987–1997 Chair 1992–1997.

Rookwood Necropolis Trustee 1988–1993.

National Vice President, Australian Association of Consulting Archaeologists Inc (AACAI) 1987–1988.

Experience – Examples

Specialist Heritage Advice

State of Conservation—Cultural Heritage Advisor to the 39th, 40th, 41st, 42nd, 43rd, 44th, 45th, 46th and 47th Sessions of the World Heritage Committee—International Council on Monuments and Sites (ICOMOS).

Australian State of the Environment Reports 2011 and 2016—Heritage Theme and Co-author Overview.

Victorian Heritage Strategy Feasibility Study—Heritage Council of Victoria.

World Heritage

Bagan Myanmar Hotel Strategy—Department of Archaeology and National Museum, Ministry of Religious Affairs and Culture Ministry of Hotels and Tourism, Myanmar Hoteliers Association.

Kokoda and Owen Stanley Ranges World Heritage Roadmap—Papua New Guinea Department of Environment and Conservation.

Angkor World Heritage Area, Cambodia, Heritage Management Framework—GML Heritage for UNESCO and the APSARA National Authority, Royal Government of Cambodia.

Sambor Prei Kuk (Cambodia) and Hidden Christian Sites of the Nagasaki Region (Japan) Evaluation Missions—International Council on Monuments and Sites.

Historic Centre of Bukhara (Uzbekistan), Samarkand, Cross Roads of Culture (Uzbekistan), Seowon (South Korea), Stonehenge, Avebury and Associated Sites (United Kingdom), Borobudur (Indonesia)—ICOMOS Expert Advisory and Reactive Monitoring Missions.

Heritage Management Planning

The Rocks Heritage Management Plan—GML Heritage for Sydney Harbour Foreshore Authority.

Port Arthur Historic Site, Statutory Plan of Management—GML Heritage for PAHSMA.

Moore Park Showground, Conservation Strategy—GML Heritage for Fox Studios, Australia.

Archaeology

Cumberland Street, The Rocks, Archaeological Investigation—GML Heritage for Sydney Cove Authority.

Casselden Place, Melbourne, Archaeological Excavation—GML Heritage for Industry Super Property Trust.

Parramatta Historical Archaeological Landscape Management Study—GML Heritage for NSW Office of Environment and Heritage.

Tourism

Ha Long Bay Management Effectiveness Review— Ha Long Bay Management Department, Vietnam.

Angkor World Heritage Area, Cambodia, Tourism Management Plan—GML Heritage for UNESCO and the APSARA National Authority, Royal Government of Cambodia.

Heritage Impact Assessment

Cascades Female Factory Visitor Interpretation Centre, Heritage Impact Assessment, Statutory Plan of Management—Port Arthur Historic Sites Management Authority.

Guidance and Toolkit for Impact Assessments in a World Heritage Context, ICOMOS Focal Point—ICCRUM, ICOMOS, IUCN and UNESCO, World Heritage Leadership Programme, funded by the Norwegian Government.

Defence Sites

Maribyrnong Defence Site, Principal Heritage Advisor, Integrated Heritage Assessment, Heritage Management Plan, EPBC Referral and Expert Advice—GML Heritage for Australian Department of Defence.

Hammerhead Crane, Garden Island, Expert Advice, EPBC Referral, Public Consultation—GML Heritage for Department of Defence, Australian Government.

Industrial Sites

Mt Lyell Mine, Tasmanian Heritage Assessment—GML Heritage for The Tasmanian Government.

Broken Hill, Mining Leases Conservation Management Plan—GML Heritage for Perilya Limited.

Kandos Cement Works and Mining Leases, Heritage Advice—GML Heritage for Cement Australia Ltd.

Brooketon Colliery Heritage Assessment, Brunei—GML Heritage for the Sultanate of Brunei Darussalam.

Cemeteries

Old Melbourne Cemetery, Expert EPBC Assessment Advice—Lovell Chen for Lendlease Australia.

Queensland Historical Burial Grounds Survey—GML Heritage for Queensland Department of Environment.

Hawkesbury Shire Cemeteries Study—GML Heritage for Hawkesbury City Council.

Expert Witness

St Marys Cathedral, Catholic Archdiocese of Sydney v City of Sydney and Heritage Council of NSW, NSW Land and Environment Court—for Dentons.

The Esplanade Hotel, St Kilda, Victorian Civil Appeals Tribunal—GML Heritage for Minter Ellison Lawyers.

St Patricks Church, Braddon, ACT Civil and Administrative Appeals Tribunal—GML Heritage for Roman Catholic Church, Archdiocese of Canberra and Goulburn.

Publications

See: <https://www.mackaystrategic.com.au/resources/>

Lectures, Presentations and Papers

See: <https://www.mackaystrategic.com.au/richard-mackay-lectures-and-papers/>



Prof Richard Mackay, AM – Publications

Mackay, R, (in press), 'Values-based Heritage Management and Impact Assessment', Scientific Monograph of the HEI Transform Project, University of Ljubljana, Slovenia.

Mackay, R, 2026, 'Archaeological Sites: Conservation, Management and Meaning', *Conservation and Interpretation of Archaeological Sites and Authenticity: Approaches to 'Reconstruction' through Asia's Diverse Practices and Rationales*. Proceedings of the International Conference on Cultural Heritage 2025, Nara, Japan. Cultural Heritage Protection Cooperation Office, Asia-Pacific Cultural Centre for UNESCO (ACCU), Agency for Cultural Affairs, Japan.

Mackay, R, 2025, 'From Venice to Sydney: Old and New World Approaches to Heritage Conservation Practice', Official Proceedings of the ICOMOS Scientific Symposium 2024, Ouro Preto, Brazil.

Mackay, R, 2025, 'Urban 'Starchaeology' in Australia: Science, Conservation and Performance?', in *Archaeology, History, Philosophy and Heritage: Essays in Honour of Tim Murray, Outstanding Contributions to Archaeology*, Springer Nature, Switzerland, ISBN 978-3-031-77101-9, pp 357-374.

Mackay, R, 2025, 'GA2023: An Exciting Legacy', in *Historic Environment*, Vol 35, No. 2, pp 10-17.

Court, S, Jo, E, Mackay, R, Murai, M, and Therivel, R, 2022 *Guidance and toolkit for impact assessments in a World Heritage Context. Manual*. UNESCO, ICCROM, ICOMOS and IUCN, Paris, France; Rome, Italy; Charenton-le-Pont, France; Gland, Switzerland, ISBN 978-92-3-100535-0.

Mackay, R, 2021, 'Attributes and Outstanding Universal Value: The Cascades Female Factory – an Australian Convict Site', in *Attributes A Way of Understanding OUV*, Tokyo National Research Institute for Cultural Properties, Japan Centre for International Cooperation in Conservation, Japan.

Brown, S, Vileikis, O and Mackay, R, 2020, 'Acknowledging Contributors to GA2020 Sydney', *Historic Environment*, Vol 32, No. 1, pp 10-17.

Mackay, R, 2019, 'Values-Based Management and the Burra Charter: 1979, 1999, 2013 —', in Avrami, E, Macdonald, S, Mason, R and Myers, D, (eds), *Values in Heritage Management : Emerging Approaches and Research Directions*, J Paul Getty Conservation Institute, Los Angeles, pp 110-126.

Mackay, R, 2019, 'The Second Campaign: Casselden Place' in Murray, T, Buckley, K, Hayes, S, Hewitt, G, McCarthy, J, Mackay, R, Minchinton, B, Smith, C, Smith, J, and Wolf, B, *The Commonwealth Block Melbourne. A Historical Archaeology. Studies in Australasian Historical Archaeology, Volume 7*, Sydney University Press, Sydney.

Mackay, R, 2019, 'Challenges in Heritage Impact Assessment', in Research on Heritage Impact Assessment for World Heritage Properties in Japan. Japan Center for International Cooperation in Conservation, Japan, Tokyo.

Mackay, R, 2018, 'Bringing the 2020 ICOMOS Triennial General Assembly to Australia', *Historic Environment*, Vol 30, No. 3, pp 42-47.

Smith, J, Mackay, R and Smith, C, 2017, 'Reconstructing Landscape: Archaeological Investigations of the Royal Exhibition Buildings Western Forecourt, Melbourne', *International Journal of Historical Archaeology*, 1-24, DOI 10.1007/s10761-017-0414-5.

Mackay, R 2016, 'Heritage', *Australia State of the Environment 2016*, Australian Government Department of the Environment and Energy, Canberra, <https://soe.environment.gov.au/theme/heritage>, DOI 10.4226/94/58b658bbe13a0.

Jackson, W.J, Argent R. M, Bax, N. J, Bui, E, Clark, G. F, Coleman, S, Cresswell, I. D, Emmerson, K. M, Evans, K, Hibberd, M. F, Johnston, E. L, Keywood M. D, Klekociuk, A, Mackay, R, Metcalfe, D, Murphy, H, Rankin, A, Smith, D.C, Wienecke, B, 2016, 'Overview', *Australia state of the Environment 2016*, Australian Government Department of the Environment and Energy, Canberra, <https://soe.environment.gov.au/theme/overview>, DOI 10.4226/94/58b65510c633b.

Mackay, R, 2015, 'The Contemporary Aboriginal Heritage Value of the Greater Blue Mountains'. Chapter 3 in *Values for a New Generation: Greater Blue Mountains World Heritage Area*. Greater Blue Mountains World Heritage Area Advisory Committee, pp 76–93.

Crook, P, Mackay, R and Kostoglou, P, 2015, 'Building Colonial Histories: the Archaeology of the Menzies Centre Site, Hobart', *Australasian Historical Archaeology*, Vol 33, pp 27–36.

Mackay, R 2015, 'People and Place: Living with Heritage', in *World Heritage Cities: First OWHC Asia-Pacific Regional Meeting Proceedings*, OWHC, Gyeongju, Korea, pp 29–35.

Mackay, R, Palmer, S, 2014, 'Tourism, World Heritage and Local Communities: an Ethical Framework in Practice at Angkor', in Ireland, T, Loring, S, Schofield, J (eds), *The Ethics of Cultural Heritage: Memory, Management and Museums*, Springer, New York, pp 165–183.

Mackay, R 2014, 'The Australian World Heritage Advisory Committee', *Historic Environment*, Vol 26, No. 2 *The World Heritage Convention at 40*, pp 114–117.

Ward, T, Cork, S, Dobbs, K, Harper, P, Harris, P, Hatton, T, Joy, R, Kanowski, P, Mackay, R, McKenzie, N and Wienecke, B, 2014, 'Framing an Independent, Integrated and Evidence-based Evaluation of the State of Australia's Biophysical and Human Environments', *Journal of Environmental Planning and Management*.

Mackay, R and Lloyd, G, 2013, 'Capacity Building in Heritage Management at Angkor', World Heritage Institute of Training and Research for the Asia and the Pacific Region Newsletter, No. 26, October 2013, pp 21–24.

Mackay, R, 2013, 'Setting Best Practice Standards for World Heritage Management', in Figgis, P, Leverington, A, Mackay, R, Maclean, A and Valentine, P (eds) Keeping the Outstanding Exceptional – the Future of World Heritage in Australia, Australian Committee for IUCN Inc, Sydney, pp 42–47.

Figgis, P, Leverington, A, Mackay, R, Maclean, A and Valentine, P (eds) 2013 'Keeping the Outstanding Exceptional – the Future of World Heritage in Australia', Australian Committee for IUCN Inc, Sydney.

Logan, D and Mackay, R, 2013 'Inventories and Heritage Management: the Australian Experience', Conservation Perspectives The GCI Newsletter, The Getty Conservation Institute, Los Angeles, Fall 2013, pp 10–12.

Ireland, T, Guthrie, A, Mackay, R and Smith, A, 2013, 'Historical Archaeology and Australia's Cultural Heritage Sector: Emerging Issues for Education and Skills Development', Australasian Historical Archaeology, Vol 31, pp 3–13.

Sullivan, S and Mackay, R (eds), 2012 Archaeological Sites: Conservation and Management, Readings in Conservation Series, Getty Publications, J Paul Getty Trust, Los Angeles.

Mackay, R, 2010 'Social and Environmental Monitoring as a Tool for Managing Visitor Impact at Jenolan Caves, Australia', Proceedings of the Second International Conference on the Conservation of Grotto Sites, The Getty Conservation Institute, Los Angeles, pp 170–178.

Mackay, R and Johnston, C, 2010 'Heritage Management and Community Connections—On The Rocks', Journal of Architectural Conservation, March 2010, pp 55–74 .

Mackay, R and Sullivan, S, 2009, 'Living with Heritage at Angkor', in Turgeon, L, The Spirit of Place, Laval University Press, Canada, pp 205–212.

Mackay, R 2009, 'Sustainable Heritage: Giving the Past a Future' (book review), Australian Archaeology, June 2009, Vol 68, St Lucia, Qld, p 70.

Mackay, R 2006, 'Whose Archaeology? Social Considerations in Archaeological Research Design', in Agnew, N and Bridgland, J (eds), Of the Past, For the Future: Integrating Archaeology and Conservation, J Paul Getty Conservation Institute, Los Angeles, pp 131–135.

Mackay, R, McCarthy, J, Sneddon, S and Wilson, G 2006, 'Down Little Lon: An Introduction to the Casselden Place Archaeological Excavations, Melbourne', *International Journal of Historical Archaeology*, Vol 10, No. 4, pp 305–316.

Murray, T, Mackay, R and Wilson, G 2006, 'Connecting Community with History', in Mayne, A (ed), *Eureka: Reappraising an Australian Legend*, Network Books, Perth.

Mackay, R and Sullivan, S, 2006, 'Connecting Archaeology and Community', in Patricio, T, Van Balen, K and De Jonge, K, *Conservation in Changing Societies: Heritage and Development*, Proceedings of the International Conference on the Occasion of the 30th Anniversary of the Raymond Lemairre International Centre for Conservation (1976–2006), Leuven, Belgium.

Mackay, R 2005, 'Ice, Icon and Identity: The Meaning of Mawson's Huts', in Lydon, J and Ireland, T (eds), *Object Lessons: Archaeology, Heritage and Society in Australia*, Australian Scholarly Publishing, Melbourne.

Mackay, R 2005, 'Archaeology: Stories and Contemporary Social Context', in Cremin, A and Croker, A (eds), *Historic Environment*, Vol 18, No. 3.

Mackay, R 2004, 'Dundullimal: Our Extraordinary Slab House', *Reflections*, National Trust of Australia (NSW), May–July, 2004.

Mackay, R 2004, 'Associative Value and the Revised Burra Charter: A Personal Perspective' in Cremin, A (ed), *Historic Environment*, Vol 18, No. 1.

Ashley, G and Mackay, R, 2004, 'Mawson's Huts Historic Site, Antarctica: the Conservation Management Plan as a Decision Making Tool', in Barr, S and Chaplin, P (eds) *Cultural Heritage in the Arctic and Antarctic Regions*, ICOMOS Monuments and Sites Series VIII, International Polar Heritage Committee, Oslo.

Mackay, R 2003, 'Whose Archaeology is it Anyway?' in Murray, T (ed), *Exploring the Modern City: Recent Approaches to Urban History and Archaeology*, published by the Historic Houses Trust of NSW in Association with the Archaeology Program, La Trobe University, Melbourne.

Mackay, R 2003, 'Much More Than Stones and Bones. Australian Archaeology in the late Twentieth Century (Book Review)', *Archaeology in Oceania*, July 2003 v38 i2, University of Sydney, Sydney, pp 126–127.

Mackay, R 2002, 'Port Arthur Historic Site: Inclusive Conservation Planning at a Painful Place', *Historic Environment*, Vol 16, No. 3. Islands of Vanishment (part 1).

Mackay, R 2002, 'GIS-based Documentation of Urban Archaeology', *Strategies for the World's Cultural Heritage, Preservation in a Globalised World—Principles, Practices, Perspectives*, ICOMOS, Madrid.

Mackay, R 2000, 'Historical Archaeology at Camp Street, Ballarat, Victoria', AHA Bulletin No. 91, December 2000.

Mackay, R 2000, 'On With the Show', Reflections, National Trust of Australia (NSW), May–July, 2000.

Godden Mackay Pty Ltd, in conjunction with Grace Karskens, The Cumberland Gloucester Streets Site Archaeological Investigation Volumes 1–6, Godden Mackay Logan Pty Ltd, 1999.

Mackay, R and Karskens, G 1999, 'Historical Archaeology in Australia: Historical or Hysterical? Crisis or Creative Awakening?', AJHA, Vol 17, pp 110–115.

Mackay, R 1997, 'To List or Not?', In Place, Australian Heritage Commission, Vol 3, November 1997.

Mackay, R 1996, 'Political, pictorial, physical and philosophical plans—realising archaeological research potential in urban Sydney', in Historic Houses Trust of NSW, Sites—Nailing the Debate: Archaeology and Interpretation in Museums, a Museum of Sydney on the Site of First Government House publication, Sydney.

Mackay, R 1996, 'Archaeological Assessments: Archaeological Assessment Guidelines', NSW Heritage Manual, Heritage Office, Department of Urban Affairs and Planning.

Mackay, R 1996, Regional Assessment Program Review: Assessment of Cultural Research Methods and Analysis, Australian Heritage Commission, Canberra.

Mackay, R 1996, 'Conservation' in Environmental Management Law and Practice', Short Course Handbook, Centre for Local Government Education and Research, University of Technology, Sydney.

Mackay, R 1995, 'Visitor Impact Management: Determining a Social and Environmental Carrying Capacity for Jenolan Caves', in Richins, H, Richardson, J, Crabtree, A (eds), Ecotourism and Nature-Based Tourism: Taking the Next Steps, Proceedings of the Ecotourism Association of Australia National Conference, Alice Springs, Northern Territory.

Mackay, R 1995, 'Censory Perceptions: Editing the Final Chapter of Kakadu History', Historic Environment, Vol II, No. 2 and No. 3.

Mackay, R 1994, 'Reading the Pollen', National Trust Quarterly, No. 71.

Mackay, R 1993, 'Statutory Protection and Predictive Plans: Archaeological Heritage Management in Sydney', Archaeological Heritage Management, ICOMOS, 10th General Assembly, Sri Lanka.

Lowe, A and Mackay, R 1992, 'Old Sydney Burial Ground', Australasian Historical Archaeology, Volume 10.

Mackay, R 1991, 'The Nature of Historical Significance', The Role of History in Conservation Work, Seminar Proceedings, Professional Historians Association, Sydney.

Mackay, R 1990, 'Cemetery Conservation', Royal Australian Historical Society Technical Information Service No. 27.

Mackay, R 1989, 'Identification and Investigation of Historical Archaeological Sites: A Different Perspective', Urban Digs Historical Archaeological Guidelines, Department of Planning, Sydney.

Mackay, R 1989, 'Industrial Archaeology', History, No. 4, April 1989, p 15.

Mackay, R 1989, Industrial Archaeology: Policy Paper, The National Trust of Australia (NSW) (editor).

Mackay, R and James, P 1988, 'Provision of Statutory Protection for Artefacts, Problems and Prospects of Preserving the Portable Scientific and Technological Heritages, Journal and Proceedings of the Royal Society of New South Wales, Vol 121.

Lavelle, S and Mackay, R 1988, 'Cemeteries: Kitsch Memorials or Serious Undertakings?', in Birmingham, Bairstow and Wilson (eds), Archaeology of Colonisation: Australia in the World Context, Australian Society for Historical Archaeology, Sydney.

Mackay, R 1987, 'Industrial Archaeology', in DC Goldney and IJS Bowie (eds) Scenic and Scientific Survey of the Central Western Region, a report to the Australian Heritage Commission, Mitchell College of Advanced Education, Bathurst.

Mackay, R and James, P 1987, 'Provision of Statutory Protection for Historic Artefacts', Australian Archaeology, 24.

Mackay, R and White, JP 1987, 'Musselling in on the New South Wales Coast', Archaeology in Oceania, 22, No. 3.

Mackay, R 1986, 'Conservation and Industrial Archaeology: Recent work by the National Trust (NSW)', ASHA Journal, Volume 4.

Mackay, R 1985, Cemeteries: Policy Paper, The National Trust of Australia (NSW) (editor).

Mackay, R 1985, 'Bridging the Past', National Trust Magazine, No. 29.

Mackay, R 1984, Report on Heritage Conservation Matters Relating to the Darling Harbour Basin, Sydney, The National Trust of Australia (NSW) (editor).

Mackay, R 1981, 'The Discovery and Exploration of Spider Cave, Jenolan', ASF Newsletter.



Prof Richard Mackay, AM – Lectures and Papers

‘Archaeological Sites: Conservation, Management and Meaning’, ACCU International Conference on Cultural Heritage 2025, Nara, Japan, December 2025.

HIA as a Decision-making Tool for Sustainable Heritage Management: Guidance and Toolkit for Impact Assessments in a World Heritage Context, Heritage Impact Assessment: Navigating Development and Conservation Conflict Symposium, Melaka, Malaysia, October 2025.

‘Heritage Matters: The Hon Bob Carr in Conversation with Prof Richard Mackay, AM’, Union University and Schools Club of Sydney, August 2025.

‘Cultural Heritage in Danger: Current Crises and Practical Solutions’, History Council of New South Wales’s 2025 History Now Series, Chau Chak Wing Museum, University of Sydney, July 2025.

‘The World Heritage Impact Assessment Guidance’, ICOMOS Asia-Pacific HIA Webinar Series, February 2025.

‘Universalism and Diversity: Rereading The Doctrinal Documents From Diverse Perspectives’, Roundtable Panel, Revisiting the Venice Charter: Critical Perspectives and Contemporary Challenges, ICOMOS 2024 Scientific Symposium, Ouro Preto, Brazil, November, 2024.

‘The Strategic Importance of Hosting Global Conferences: Elevating Local Associations to the Global Stage’. A Discussion of successful conference delivery with Prof Richard Mackay, AM – Convenor of ICOMOS GA2023, Association Leader’s Symposium Conference Oct 2024, ICC Sydney, October 2024.

‘Values-based Approaches to Adaptation of Cultural Heritage Places: an Australian Perspective’, HEI TRANSFORM, University of Ljubljana, Slovenia, Faculty of Architecture, October 2024.

‘The State of NSW Planning System’ Panel, NSW Division of the Environment Institute of Australia and New Zealand, Sydney, August 2024.

‘Guidance and Toolkit for Impact Assessment in a World Heritage Context’, ALULA International Conference on Heritage Impact Assessment, ICOMOS Saudi Arabia, November 2023.

Impact assessment: A tool for better decision-making in World Heritage. Building Capacity: Managing Culture-Nature in World Heritage, 21st General Assembly and Scientific Symposium of ICOMOS, Sydney, September 2023.

‘The Reactive Monitoring Process’. Information Session on World Heritage. 21st General Assembly and Scientific Symposium of ICOMOS, Sydney, September 2023.

‘Guidance and Toolkit for Impact Assessment in a World Heritage Context’, Australian World Heritage Advisory Committee, December 2022.

‘Management Planning for World Heritage Properties’ and ‘Heritage Impact Assessment Steps and Processes’, Webinar an Capacity-building far World Heritage site managers in Central Asia and Southern Caucasus, UNESCO, 2021.

‘Overview of the Impact Assessment Process’, ‘Values and Attributes’ and ‘Evaluation of Impacts and Mitigation: Cultural Context’, Online Workshop on World Heritage Impact Assessments for the Arab States, UNESCO, ICCROM, ICOMOS, with support from the Ministry of Education Culture and Science, The Netherlands, 2021.

Identifying Factors and Impacts for Planning and Impact Assessments in and Around the World Heritage Properties’ (jointly with ICCROM and IUCN colleagues), Masterclass on Sustainable Development & World Heritage Conservation in Bangladesh, UNESCO World Heritage Centre and Dhaka Office, in cooperation with ICOMOS, ICCROM, IUCN, and funding from the UNESCO/Netherlands Funds-in-Trust, 2021.

‘Managing the State of Conservation of Serial World Heritage Properties’, Keynote Address to the International Seowon Forum: Seowon, Korean Neo-Confucian Academies, after Inscription on the World Heritage List, Seoul, 2021.

‘How should we describe Seibi? World Heritage Seminar Part 2’, Discission, Tokyo National Research Institute for Cultural Properties, Japan, 2021.

‘Addressing the Existential Threat: Climate Change as a Catalyst for Reform in World Heritage’, World Heritage Convention and Climate Change Roundtable, Australian Academy of Science, 2021.

‘Conservation, Management, Adaptation and Presentation of Archaeological Sites: Sydney on the Rocks’, Keynote Address to online seminar: Policies and Approaches of Preserving Archaeological Sites in India, Centre for Historic Conservation, CEPT University, India, 2021.

‘Factors Affecting the Property’, Periodioc Reporting in the Asia-Pacific Region’, joint presentation for ICOMOS, with ICCROM and IUCN for the UNESCO World Heritage Centre, 2020.

‘Greater Blue Mountains: Cultural Values of a Natural World Heritage Property’, Planetary Health in the Blue Mountains, Celebrating 20 years of World Heritage Listing, 2020.

‘Heritage Impact Assessment: Steps and Processes’, Heritage Impact Assessment for World Heritage 2: What you need to know, ICCROM Webinar Lecture Series, 2020.

‘Heritage Crises: National Identity and National Leadership’ Environment Association of Australia and New Zealand Annual Conference: Recovering From Disaster, 2020.

‘Bagan Hotel Strategy’, Myanmar Ministry of Hotels and Tourism, Ministry of Religious Affairs and Culture, Online Presentation, 2020.

‘Heritage Impact Assessment and Cultural World Heritage Properties’, Heritage Impact Assessment for World Heritage 1: What you need to know, ICCROM Webinar Lecture Series, 2020.

‘Halong Ha Long Bay World Heritage Property: Management Effectiveness’, Ha Long Bay Management Department, Ha Long, Vietnam, 2019.

‘Challenges in Cultural Heritage Impact Assessment’, World Heritage Leadership Programme, Establishing Guidance for Heritage Impact Assessment, International Association for Impact Assessment, Brisbane, Australia, 2019.

‘Policy Response: Aboriginal and Torres Strait Islander Cultural Heritage: Preservation, Pressures and Workable Policy’, Seminar convened by Professor Hilary du Cros, E.G. Whitlam Research Fellow, Whitlam Institute, within the University of Western Sydney, February 2019.

‘Taming Tourism at Angkor’, Organisation of World Heritage Cites Asia-Pacific Workshop on Heritage and Sustainable Tourism, Suixhou, China, 2018.

‘Challenges in Heritage Impact Assessment’, Expert Meeting for Examining the Japanese Guideline for Heritage Impact Assessment, Tokyo National Research Institute for Cultural Properties, Japan, 2018.

‘The ICOMOS Guidance on Heritage Impact Assessments for Cultural World Heritage Properties’, World Heritage Leadership Programme Impact Assessment Workshop, IUCN, Gland, Switzerland, 2018.

‘National Frameworks for Heritage Impact Assessment and the World Heritage Committee’, World Heritage Leadership Programme Impact Assessment Workshop, IUCN, Gland, Switzerland, 2018.

‘World Heritage and Communities’, Murujuga World Heritage Summit, Karratha, Australia, 2018.

‘Creative & Cultural Futures’, Creative and Cultural Futures - Leadership and Change: A symposium exploring the critical issues driving change in the sector, University of Canberra, Australia, 2018.

‘Cities, World Heritage and People’ Organisation of World Heritage Cities World Congress, Gyeongju, South Korea, 2017.

‘The State of the Environment 2016: Heritage’, Australian Heritage Council, Canberra, 2017.

‘Not Everything Looks Better in Black and White’, Provocation presented at: (ir)replaceable—a discussion about heritage, conservation and future-making, Association for Critical Heritage Studies, University of Canberra, 2017.

‘World Heritage Trends and Perspectives’, Shudao Routes International Workshop, Sichuan Province, China, 2017.

‘SoE 2016 – the State of Australia’s Heritage’, Australia ICOMOS and the National Trust of Australia (WA), Perth, 2017.

‘The State of the Environment 2016: Heritage Theme’, Australian Heritage Chairs and Officials, Adelaide, 2017.

‘Our Cultural Inheritance and Global Hope’, Barker Institute, Sydney, 2017.

‘Values-based Management and the Burra Charter: 1979 – 1999 – 2013’, Symposium on Values in Heritage Management: Emerging Approaches and Research Directions, The Getty Conservation Institute, Los Angeles, California, 2017.

‘Heritage and Community’, 2nd OWHC Asia-Pacific Regional Meeting of World Heritage Cities, Gyeongju, Republic of Korea, 2016.

‘Strategy or S-tragedy? The effectiveness of cultural heritage management in Australia’, National Environmental Law Association, Melbourne, 2016.

‘Heritage Crises and National Identity’, New and Emerging Challenges to Heritage and Well-being Conference, Griffith University, Gold Coast, 2016.

‘Managing Heritage and Tourism at Angkor, Cambodia’, Association of Myanmar Architects and Yangon Heritage Trust, Yangon, 2016.

‘Education as conservation: the importance of meaning’, National Trusts Education Conference, Canberra, 2016.

‘The Australian Heritage Strategy and the EPBC Act’, Environment Institute of Australia and New Zealand Inc, Environment Protection Biodiversity Conservation Act Forum, Canberra, 2016.

'Perspectives on Indigenous Heritage Management in Australia', Keynote Address to the Heritage Network Seminar Heritage Division, NSW Office of Environment and Heritage, Parramatta, 2015.

'Heritage: Value: Mutable – or Carved in Stone?', Keynote Address to the 21st Australasian Conference on Cave and Karst Management, Naracoorte, South Australia, 2015.

'Could Do Better: An Indigenous Heritage Report Card', AIATSIS Occasional Seminar Series, Australian Institute for Aboriginal and Torres Strait Islander Studies, in conjunction with Aboriginal Archaeologists Australia and the ANU Centre for Archaeological Research, Canberra 2014.

'Safeguarding the places which are our cultural inheritance: towards a national heritage strategy', ACT and Region Annual Australian Heritage Partnership Symposium: 'The Future of Heritage', Canberra, 2014.

'People and Place: Living with Heritage', Keynote Address to the First Organisation of World Heritage Cities Asia-Pacific Regional Meeting, Gyeongju, Republic of Korea, 2014.

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'The Angkor Heritage Management Framework', Side Event Briefing, 37th Session World Heritage Committee, Phnom Penh, Cambodia, 2013.

'The Challenge of Tourism at Angkor' Sullivan, S and Mackay, R, Colloquium on Visitor Management at Mogao, Getty Conservation Institute and Dunhuang Academy, Dunhuang, China, 2013.

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'Jenolan: Speleology, Science Heritage', Keynote Address to Scientific Symposium: The Science of Jenolan – What Do We Know? Linnean Society of NSW and Australian Speleological Federation, Jenolan Caves, NSW, 2013.

'Heritage Trades and Professional Training' Paper presented at the Missing Links Roundtable on Heritage Education, Melbourne University, 2012.

'Tourism and Development: Angkor's Away' Delanghe, P, Hang, P, Lloyd, G, Mackay, R and Sullivan, S, Heritage Driver for Development Symposium, ICOMOS General Assembly, Paris, 2011.

‘Our Heritage Report Card: the State of the Environment 2011’, Presentation to the Commonwealth Government (SEWPaC, DAFF and Parks Australia), the Australian Heritage Council, the Heritage Council of New South Wales, Australia ICOMOS, Deakin University, 2011–12.

‘A Clash of Values: Perspectives on Evolving Approaches to Archaeological Site Conservation’ Paper presented at ‘In a Global Context – Australasian Society for Historical Archaeology and Australian Institute of Maritime Archaeology conference, Launceston 2009.

‘Living with Heritage at Angkor’, Mackay, R and Sullivan, S, presented at ‘Finding the Spirit of Place’, Scientific Symposium of the 15th General Assembly of ICOMOS, Quebec, Canada, 2008.

‘Living with Heritage: Managing Contested Values at Greater Angkor’, Mackay R and Sullivan S, Australia ICOMOS Extreme Heritage Conference, Cairns, 2007.

‘Heritage Management in the Antipodes’ Lecture, Getty Conservation Institute, Los Angeles, 2007.

‘Connecting Archaeology and Community’, Mackay R and Sullivan, S, ‘Conservation in Changing Societies: Heritage and Development’, Keynote Address at Conference held to celebrate 30 years of the Raymond Lemaire International Centre for Conservation, Katholieke Universiteit, Leuven, Belgium, 2006.

‘Values-based Participatory Planning at Greater Angkor’, Mackay, R and Sullivan, S, ‘Angkor: Landscape, City and Temple’, International Conference, University of Sydney, 2006.

‘Down Little Lon: An Introduction to the Casselden Place Archaeological Excavations, Melbourne’, Mackay, R, McCarthy, J, Sneddon, A and Wilson, G, paper presented to the 25th Annual ASHA Conference, Melbourne, 2005.

‘Expert Witness Forum’, Panel Member, Urban Design Institute of Australia: 2003 and 2004.

‘Connecting Community with History: Archaeology at Camp Street, Ballarat’, Murray, T, Mackay, R, and Wilson, G, ‘Eureka 1954–2004: Reappraising an Australian Legend’, Public Symposium to mark the Sesquicentenary of the Eureka Stockade, University of Melbourne, 2004.

‘Maritime Heritage and the Changing Harbour’ Public Lecture, Australian National Maritime Museum, Sydney, 2004.

‘It’s All in the Telling: Interpreting Archaeological Remains’, Vinton, N and Mackay, R, paper presented to Australia ICOMOS Telling Tales Conference, Sydney, 2004.

‘Finding Common Ground: The role of Stakeholders in Decision-making’, rapporteur: ‘Of the Past, For the Future: Integrating Archaeology and Conservation’, Fifth World Archaeology Congress, Washington, 2003.

'Parramatta Historical Archaeology Landscape Management Study', Mackay, R and Kelly, M, 'World Heritage/Virtual Heritage/Cultural Heritage/Whose Heritage?' stream, Fifth World Archaeology Congress, Washington, 2003.

'History in Ruins?', National Archaeology Week Public Lecture, Australian Association of Consulting Archaeologists, 2003.

'The Randwick Destitute Children's Asylum, Sydney: Issues Arising from the Excavation and Re-burial of Nineteenth Century, Non-Indigenous Human Remains', Ireland, T and Mackay, R, paper presented to combined AAA/ASHA Conference, Townsville, 2002.

'GIS-based Documentation of Urban Archaeology in Australia', paper presented at the Documentation Scientific Symposium of the 13th General Assembly of ICOMOS, Madrid, Spain, 2002.

'Heritage Lotto', NSW Environmental Law Association Annual Conference, 2002.

'The Parramatta Historical Archaeological Landscape Management System', paper presented to 21st Annual ASHA Conference, Canberra, 2001.

'Twentieth Century Heritage', NSW Heritage Council Heritage Festival Lecture, 1999.

'From Cows to Cameras: The Conservation and Adaptation of the Sydney Showground', Fox Studios Australia Training and National Trust Open Day Presentations, 1999–2000.

'Layers of History: Layers of Meaning', 5th World Congress Heritage Interpretation International, 1998.

'The Big Dig and Convict Consumerism', Seminar at School of Archaeology La Trobe University, 1997.

'On the Rocks: Across the Cove from the Governor's House', 1995 First Government House Site Foundation Day Lecture, 1995.

'Political, Pictorial, Physical and Philosophical Plans: Realising Archaeological Research Potential in Urban Sydney', Museum of Sydney SITES Seminar, 1995.

'Industrial Sites Rehabilitation', ICOMOS Redundant Sites Conference, Launceston, 1994.

'Statutory Protection and Predictive Plans—Archaeological Heritage Management in Sydney', paper presented at the Archaeological Heritage Management Scientific Symposium of the 10th General Assembly of ICOMOS, Colombo, Sri Lanka, 1993.

‘Censory Perceptions—Editing the Final Chapter of Kakadu History’, paper presented at the Managing a Shared Heritage Conference, Australia ICOMOS, Darwin, 1993.

‘Documentary Prediction or Physical Examination? CRM Considerations at Dickson’s Mill, Sydney’, paper presented at 12th Annual ASHA Conference, Sydney, 1992.

‘Research Design: Concept and Product’, discussion presented to Historical Archaeology in The Rocks and Millers Point Seminar, 1991.

‘Historic Significance’, paper presented to the Professional Historians Association Seminar, Sydney, December 1990.

‘Identification and Investigation of Historical Archaeological Sites—A Different Perspective’, paper presented to NSW Department of Planning/University of Sydney Centre for Historical Archaeology, Historical Archaeology Guidelines Seminar, 1989.

‘Built Environment Conservation: Concentrating on the Fabric’, paper presented in the Inventing the Unwritten Past Symposium at the ANZAAS Centenary Congress, Sydney, 1988.

‘The Conservation Plan: A Co-operative Approach’, James, P. C and Mackay, R, paper presented to Australia ICOMOS Seminar, 1987.

‘The Provision of Statutory Protection for Artefacts’, paper presented (jointly with Peter James) to seminar on ‘The Problems and Prospects of Preserving the Portable Scientific and Technological Heritage’ organised by the National Trust of Australia (NSW), Powerhouse Museum and Royal Society of NSW, 1986.

‘The Preservation and Management of Redundant Industrial Archaeological Features’, paper delivered to 5th Annual ASHA Conference, Melbourne, 1985.

‘The Archaeological Significance of the Old Government House, Parramatta’, paper delivered to National Trust Seminar, Old Government House, Parramatta, 1985.

‘The Burra Charter and Conservation Practice—Principles and Conservation Policy’, paper and seminar presented in Sydney, Newcastle, Wollongong, Darwin and Perth on behalf of Australia ICOMOS Inc, 1992–1998.

Lectures to undergraduate and postgraduate Conservation, Heritage, Fine Arts, Archaeology, Architecture and Town Planning Students, Deakin University, La Trobe University, University of New South Wales, University of Sydney, University of Technology, Sydney, 1986–2025.